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DDO SUMMARY

Executive Positions (GS 15-17)			25X1
Projected Vacancies	\		
FY 79 FY 80 FY 81			25X1
Accuracy of Last Year's Projection	ı	Underestimated	25X1
Executive List (GS 15-17)			25X1
Projected FY 79 Retirements/Resign	nations	•	
GS 16-17			25X1
Projected Retirement Rate, GS-16 U	J p		25X1
Executive Development Roster FY 79	9-81		
Numb	<u>oer</u>	% ODS	
GS-15 GS-14 GS-13			25X1
Ratio of Developmental Experiences on the EDR	to Officers		25X1
% of Planned Developmental Experie Last Year	ences Achieved		25X1
Ratio of Executive Development Rose Positions	ter to Executive		25X1
			25X1
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25X1

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The DDO reports that currently of its executive positions						
are staffed by officers considered to be fully qualified. After the						
FY 1979 transfers from the Executive Development Roster to the Executive						
List are added to the pool, the Directorate will still be						
qualified officers short. In addition, there are projected GS-16						
and GS-17 retirements/resignations for FY 79, bringing the shortage						
If all GS-15's on the Executive Development Roster are						
considered, the DO still has a shortage of officers to fill executive						
positions. Only 2/3 of these GS-15's will be considered fully qualified						
this fiscal year, hence the statistics provided by the Career Service						
indicate that there will be a heavy reliance on all of them and on						
some GS-14's as well to satisfy requirements.						

The figures on the chart for the DDO are based only on an analysis of the Directorate summary prepared by DDO/CMS. It should be noted that the component submissions do not support the Directorate summary. Because the Directorate did not use the standard format and instructions, the Office of Personnel cannot completely analyze the data. It can only be assumed that DDO/CMS has additional information which permitted them to reconcile the discrepancies between the component submissions and the overall report.

The lists of projected vacancies and of officers on the Development Roster could not be analyzed in the same manner as the other directorate submissions, again because of the non-standard format and instructions used in their preparation. A detailed analysis of selected

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25X1

	small sections of the report suggest that the DO will have adequate					
	human resources to fill projected vacancies in the near future, although					
	some other executive positions will continue to be filled by less than					
	fully-qualified officers. As suggested last year, the Executive					
	Development Roster lists assignments					
25X1	without further specificity, as					
	developmental action. There are a number of individuals who are listed					
	as having the potential to serve in more than one area division, but					
	there is no indication of whether or not the proposals have been					
	coordinated by CMS or by the divisions involved. A review of the					
	entire Personnel Development Program would required the DDO to					
	reorganize the material.					
	RECOMMENDATION: The ratio of officers on the Executive Development					
25X1	Roster appears low, particularly in view					
25X1	of theratio of already qualified officers to these positions.					
	Because of the long range staffing implications of such a low ratio,					
	it is recommended that the Directorate review criteria for identifying					
	individuals for the Roster with a goal of increasing the identification					
	of junior officers who may have executive notential					

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DDO OFFICE SUMMARIES

	O/DDO	
25X1	vacancies projected for FY 80. No candidates identified and	
	no officers on the EDR.	
	CIS	
25X1	vacancies projected:	25X1
25X1	Chart V claims candidates but no names are listed. officers	25X1
25X1	are listed on the EDR, with a firm assignment, with 'not yet	25X1
25X1	firm'. No training after FY 79.	
	<u>PCS</u>	
25X1	vacancies are projected:	25X1
25X1	Charts IV and V show candidates for vacancies, but only one	
25X1	name is listed. officers are on the EDR. have assignments	25X1
25X1	and training, but not beyond FY 79. There are GS-13's or	25X1
	14's on the EDR and no goals or achievements for EEO.	
	CMS	
25X1	vacancies are projected:	25X1
25X1	No names are listed. on the EDR with a broad	25X1
	statement relative to a developmental assignment but no identification	
	of substantive content. No training planned.	
	<u>EPDS</u>	
25X1	vacancies are projected:	25X1
25X1	Charts IV and V reflect candidates, but no names are listed.	
25X1	officers are on the EDR, all with assignments, but with	25X1
	training.	

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	<u>CCS</u>	
25X1	vacancies are projected for FY 80, but only one name is	
25X1	listed. officers are listed on the EDR, all with assignments,	
25X1	but with training. No EEO goals or achievements are reported.	
	TAD	
25X1	vacancies are projected:	25X1
25X1	Although Chart V shows	25X1
25X1	no names are listed. There are officers on the EDR. Assignments	
	and training appear to be reasonable.	
	<u>AF</u>	
25X1	vacancies are projected:	25X1
	Although Charts IV and V reflect candidates, no names are listed. There	
25X1	are officers on the EDR; most are continuing in their current	
	assignments. Training courses are standard ones, one per person.	
	FRD	
25X1	vacancies are projected:	25X1
25X1	Although Charts IV and V reflect some candidates, specific names	
25X1	are not listed. Of officers on the EDR, have one training	25X1
	course planned, the others none. All have general assignments. No	
	EEO goals or achievements are reported.	
	EUR	
25X1	vacancies are projected:	25X1
25X1	Charts IV and V reflect candidates, but	25 ×1
25X1	individuals are specifically named. There are officers on the	25X1
	EDR and the assignments and training for them appear to be well-planned.	

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	<u>EA</u>	
25X1	are projected:	25X1
25X1	Although Charts IV and V reflect sufficient numbers of	
25X1	candidates, individuals are specifically named. There are	25X1
25X1	listed on the EDR (Chart II A with assignments. Training is	
	barely adequate.	
	NE NE	
25X1	vacancies are projected:	25X1
	Chart V reflects sufficient candidates, but no names are listed. The	
25X1	officers on the EDR have assignments planned for them but no	
	training for any of them. are overseas.	25X1
	<u>SE</u>	
25X1	vacancies are projected:	25X1
25X1	candidates are named; a few more are reflected on	
25X1	Charts IV and V. Of the officers on the EDR, with no	25X1
	assignments planned are slated for any training.	
	<u>LA</u>	
25X1	vacancies are projected:	25X1
25X1	candidates are named, although Charts IV and V reflect	
	considerably more. Good planning is shown for officers on the	25X1
	EDR.	
	<u>IMS</u>	
25X1	vacancies are projected:	25X1
25X1	No candidates are listed, but Charts IV and V reflect candidates	
	for all positions except one to be filled from outside IMS. There are	

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25X1	on the EDR. Planning appears to be reasonable, except	25X1
	officers with no training.	
	DCD	
25X1	vacancies are projected: Although	25X1
	candidates are not named for specific jobs, it is clear from the list	
	of candidates that the vacancies can be filled. There are officers	25X1
25X1	on the EDR. have no training planned; the others appear to be in	
	good shape.	
	<u>OED</u>	
25X1	vacancies are projected for FY 79. There are no candidates	
	listed and no officers on the EDR.	

CONFIDENITAL (When Filled In)

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PERSONNEL DEVELOPMENT PROGRAM PERSONNEL PLANNING STATUS REPORT - 1 OCTOBER 1978

1.	Number of executive level positions in Career Service (all CS-17, 16 and SPS positions plus selected CS-15 positions).]			25X1
2.	Number of fully qualified officers in grades GS-17, 16, 15 and SPS.								25X1
3.	Number of Development Roster officers expected to qualify for Executive List in fiscal year 1979.								25X1
4.	Are there any positions listed in item 1 above for which there is no individual in item 2 or 3 who can replace the incumbent?				ves				
	If so, please identify positions. (If more space is needed, please use reverse side of this page.)		see individual				ua I		
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			,	1	11		*		
5.	Are there candidates for these positions on the Roster who will be qualified during FY 80, 81?	see 	; j	indi	vidu	al	sheet	ts	
	Will the above candidates satisfy all position requirements?	11		South St. 1 Propher o	It	· · · · · · · · · · · · · · · · · · ·	11		
	If not, what plans are being made to develop or identify qualified replacements - outside the Career Service, recruitment outside the Agency?						†1		

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